# State of Minnesota Career Families 

## APPENDIX A

This appendix contains an alphabetical list of the Career Families used by the Department of Employee Relations (DOER) as well as DOER's description of each family. ${ }^{1}$ It includes a list of the job classifications representing approximately 75 percent of the employees within each family (unless otherwise noted), the number of employees per classification, and the average salary for each classification. Totals for the entire career family are also provided. ${ }^{2}$

## Accounting, Auditing, and Financial Careers

This career family includes work concerned with formulating policies and procedures relating to examining, analyzing, and interpreting financial, budgetary, and investment data. Directs financial activities of the organization. Applies principles of accounting to analyze financial information to prepare reports and forecast estimates of future revenues and expenditures. Conducts audits of financial records to assess effectiveness of controls, accuracy of those records, and efficiency of operations. Examines financial institutions to enforce laws and regulations governing their operations and solvency. Interprets economic information concerning price, yield, stability and future trends of securities, investments, etc.

| Job Classifications for 75\% of Employees |
| :--- |
| Account Clerk Senior |
| Account Clerk |
| Accounting Technician |
| Accounting Officer Intermediate |
| Accounting Officer |
| Accounting Officer Senior |
| Accounting Supervisor Senior |
| Local Government Auditor |
| Accounting Director |
| Auditor Senior |
| Total for Career Family |


| Number of <br> Employees | Average <br> Salary |
| :---: | ---: |
| 257 | $\$ 15.12$ |
| 222 | 13.71 |
| 177 | 16.44 |
| 97 | 18.69 |
| 85 | 17.47 |
| 73 | 20.86 |
| 47 | 21.80 |
| 28 | 14.91 |
| 27 | 26.27 |
| 26 | 21.51 |
|  | $\$ 23.50$ |

## Agriculture Careers

This career family includes work concerned with the application of scientific principles to problems related to agriculture and horticulture. Also includes development of improved methods in cultivating, processing, handling, and storing of products; land conservation practices; pest control; etc. Plans and develops coordinated practices for soil erosion, moisture conservation, and sound land use. Inspects agricultural commodities, processing equipment, and facilities to enforce compliance with governmental regulations. Conducts research in nature, cause, and control of plant diseases and decay of plant products. Inspects establishments where agricultural service products, such as livestock feed,

[^0]fertilizers, and pesticides, are manufactured, sold, or used, to ensure conformance to laws regulating product quality and labeling.

| Job Classifications for 75\% of Employees | Number of <br> Employees | Average <br> Salary |
| :--- | ---: | ---: |
| Grain Sampler 1 | 44 | $\$ 14.90$ |
| Food Inspector 2 | 31 | 19.30 |
| Agricultural Advisor | 25 | 19.86 |
| Agricultural Potato Sampler | 20 | 8.99 |
| Dairy Inspector 2 | 20 | 20.88 |
| Grain Inspector 2 | 15 | 18.15 |
| Agricultural Specialist | 15 | 18.21 |
| Agricultural Consultant | 10 | 23.44 |
| Grain Inspector 1 | 9 | 17.66 |
| Plant Industry Inspector 1 | 8 | 15.24 |
| Total for Career Family | 258 | $\$ 20.11$ |

## Building and Construction Trades Careers

This career family includes work concerned with building construction occupations. Fabricates, installs, and repairs structures made of wood and materials that can be worked like wood. Installs plumbing systems in buildings according to blueprints. Wires buildings and adjacent yards to provide electricity for power and lighting.

|  | Number of <br> Employees | Average <br> Sob Classifications for 75\% of Employees |
| :--- | :---: | ---: |
| General Repair Worker | 126 | $\$ 16.49$ |
| Plant Maintenance Engineer | 126 | 18.19 |
| Laborer - Trades and Equipment | 80 | 15.97 |
| Stationary Engineer | 73 | 17.99 |
| Carpenter | 59 | 18.01 |
| Painter | 46 | 18.31 |
| Electrician | 44 | 18.68 |
| Building Utilities Mechanic | 35 | 18.03 |
| Building Maintenance Supervisor | 32 | 22.69 |
| Electrician Master Record | 30 | 19.58 |
| Building Maintenance Foreman | 19 | 21.58 |
| Total for Career Family | 882 | $\$ 19.09$ |

## Commerce Careers

This career family includes work concerned with the licensure and regulation of a variety of commercial activities such as insurance, securities, real estate, franchising, and banking; investigates and resolves complaints against individual practitioners and the industry; administers policies and procedures for continued formal licensee education.

|  | Number of <br> Employees | Average <br> Job Classifications for 75\% of Employees |
| :--- | :---: | ---: |
| Salary |  |  |

## Corrections Careers

This career family includes work concerned with the operation of adult and juvenile correctional facilities; administration of probation, supervised release, and parole services; and assistance on a statewide basis in the management of criminal justice programs and facilities. Guards inmates in correctional facilities, following established policies and procedures to protect the public, other inmates, and correctional staff.

| Job Classifications for 75\% of Employees | Number of Employees | Average Salary |
| :---: | :---: | :---: |
| Corrections Officer 2 | 1,224 | \$16.13 |
| Corrections Officer 3 | 331 | 19.71 |
| Corrections Lieutenant | 128 | 25.28 |
| Total for Career Family | 2,245 | \$21.82 |

## Diversity and Equal Opportunity Careers

This career family includes work concerned with the recruitment and retention of a statewide diverse workforce to ensure the state's commitment to equal employment opportunities and to research and resolve charges of discrimination according to established legal and administrative guidelines.

| Job Classifications for 75\% of Employees | Number of Emplovees | Average Salary |
| :---: | :---: | :---: |
| Human Rights Enforcement Officer 1 | 20 | \$18.07 |
| Human Rights Enforcement Officer 1 - Trainee | 8 | 15.19 |
| Human Rights Enforcement Officer 2 | 7 | 21.24 |
| Affirmative Action Officer 2 | 5 | 18.18 |
| Total for Career Family | 55 | \$21.33 |

## Economic Development Careers

This career family includes work concerned with attracting, expanding, and retaining commercial business enterprises in the state; facilitates joint ventures and public/private partnerships to enhance business opportunities; and collaborates with all levels of government to reduce "red tape" for relocation of industries to the state.

Job Classifications for 75\% of Employees \begin{tabular}{r}
Number of <br>
Employees

$\quad$

Average <br>
Salary
\end{tabular}

## Economic Security Careers

This career family includes work that administers employment service programs; plans and executes policies and procedures to provide statewide employment services under authority of federal and state regulations. Coordinates local office operations with staff services such as counseling, testing, job analysis, farm placement, recruitment and staff training, and human resource development to achieve program objectives. Researches occupations and analyzes and integrates data and provides business, industry, and government with technical information necessary for utilization of work force. Develops
and conducts employment and training programs for employees of industrial, commercial, service, or government establishments.

| Job Classifications for 75\% of Employees | Number of <br> Employees | Average <br> Salary |
| :--- | :---: | ---: |
| Economic Security Representative | 223 |  |
| Rehabilitation Counselor Career | 154 | $\$ 17.51$ |
| Rehabilitation Counselor Senior | 50 | 21.75 |
| Disability Specialist | 46 | 17.72 |
| Reemployment Insurance Program Specialist 1 | 41 | 18.50 |
| Reemployment Insurance Operations Analyst | 38 | 19.67 |
| Employment Counselor | 32 | 17.73 |
| Rehabilitation Counselor | 31 | 14.70 |
| Job Service Program Specialist 1 | 28 | 15.38 |
| Vocational Rehabilitation Placement Coordinator | 27 | 19.87 |
| Disabled Veterans Outreach Program Representative | 25 | 17.76 |
| Job Service Field Operations Area Manager 2 | 23 | 16.72 |
| Disability Program Specialist | 22 | 24.56 |
| Rehabilitation Counselor Supervisor 4 | 21 | 21.27 |
| Reemployment Insurance Program Specialist 2 | 20 | 27.27 |
| Employment and Training Program Specialist Senior | 19 | 21.86 |
| Total for Career Family |  | 20.22 |

## Education and Teaching Careers

This career family includes work concerned with research, administration, and teaching at the elementary, secondary, college, and university levels. Researches academic subjects, administers educational programs, and teaches in schools beyond the secondary school level, including technical colleges, community colleges, and state universities. Directs and coordinates activities of teachers and other staff providing school instruction, evaluation services, job placement, or other special education services to physically, mentally, emotionally, or neurologically impaired children; participates in conferences with staff, parents, children, etc. Teaches elementary and secondary subjects to special education students; plans curriculum and prepares lessons and other instructional materials according to grade level of students.

| Job Classifications for 75\% of Employees | Number of <br> Employees | Average <br> Salary |
| :--- | ---: | ---: |
| College Laboratory Assistant 1 | 319 | $\$ 12.89$ |
| MnSCU Program Director 1 | 232 | 15.85 |
| Customized Training Representative | 149 | 22.08 |
| MnSCU Program Director 2 | 125 | 20.48 |
| Education Specialist 2 | 108 | 26.85 |
| College Laboratory Assistant 2 | 96 | 14.57 |
| MnSCU Program Supervisor 1 | 56 | 21.59 |
| MnSCU Program Supervisor 2 | 44 | 25.87 |
| Special Teacher: MA/MS/5 years + License | 38 | 26.76 |
| Child Care Center Assistant | 23 | 11.98 |
| Special Teacher: BA/BS + License + 60 Credits | 22 | 27.67 |
| Total for Career Family |  | $\$ 22.66$ |

## Electronic Installation Maintenance and Repair Careers

This career family includes work concerned with the installation and repair of data communications lines and equipment for computer systems; tests and repairs radio transmitting and receiving equipment according to wiring diagrams, manufacturers specifications, and testing equipment; and operates system to demonstrate equipment, identify, and repair malfunctions.

| Job Classifications for $75 \%$ of Employees | Number of <br> Employees | Average <br> Radio Communications Operator |
| :--- | :---: | ---: |
| Electronics Technician Senior | 43 | $\$ 16.16$ |
| Electronics Technician | 19 | 18.44 |
| Highway Signal Technician | 19 | 16.30 |
| Radio Technician 3 | 17 | 19.86 |
| Radio Technician 2 | 15 | 21.90 |
| Audio Visual Technician | 15 | 18.92 |
| Audio Visual Aide | 14 | 14.51 |
| Total for Career Family | 280 | 12.33 |
|  |  | $\$ 20.29$ |

## Engineering, Architecture, and Appraisal Careers

This career family includes work concerned with architecture; the appraisal and purchase/leasing of real property. Researches, plans, designs, and administers building projects for clients, applying knowledge of design, construction procedures, zoning and building codes, and building materials. Consults with client to determine functional and spatial requirements of new structure or renovation, and prepares information regarding design, specifications, materials, color, equipment, estimated costs, and construction time. Appraises improved or unimproved real property to determine value for purchase, sale, investment, mortgage, or loan purposes. Inspects property for construction, condition, and functional design and takes property measurements. Considers factors such as depreciation, reproduction costs, value comparison of similar property, and income potential when computing final estimation of property value. Negotiates with property owners and public officials to secure purchase or lease of land and right-of-way for construction projects. Negotiates with landowners for access routes and restoration of roads and surfaces. May examine public records to determine ownership and property rights.
Job Classifications for $75 \%$ of Employees
Highway Technician Senior
Highway Technician Intermediate
Engineer Senior
Engineer Principal
Engineering Specialist
Engineering Specialist Senior
Total for Career Family

| Number of | Average |
| :---: | :---: |
| Employees | Salary |
| 472 | \$19.36 |
| 262 | 16.16 |
| 237 | 25.72 |
| 198 | 30.45 |
| 159 | 23.33 |
| 80 | 26.25 |
| 1,850 | \$22.52 |

## Executive Leadership Careers

This career family includes work concerned with managing state governmental agency programs to provide the public or other individuals with designated services, or implements laws, codes, or policies prescribed by legislative bodies; reviews official directives and correspondence to ascertain such data as changes prescribed in agency programs, policies, and procedures, and new assignments or responsibilities. Confers with supervisory personnel and reviews staff reports and records to obtain data, such as status of on-going work or projects, cases and investigations pending, indications of probable conclusions, and projected completion dates. Coordinates activities of various organizational units in order to provide designated functions or services with minimum delay and optimum efficiency and accuracy. Conducts staff meetings for dissemination of pertinent information. Prepares and presents reports on agency activities. Descriptive working title may be designated according to the type or agency, its programs, or by the type of work performed by its staff.

| Job Classifications for 40\% of Employees ${ }^{3}$ | Number of Employees | Average Salary |
| :---: | :---: | :---: |
| Project Manager | 20 | \$33.81 |
| Project Functional Manager | 19 | 30.47 |
| Executive Aide | 16 | 22.25 |
| Assistant to Commissioner | 12 | 29.95 |
| Executive Assistant | 11 | 24.37 |
| Chief Executive Officer - Hospital | 8 | 42.18 |
| Chief Executive Officer - Corrections Facility | 8 | 43.09 |
| Assistant Commissioner of Human Services | 6 | 43.44 |
| Executive Assistant Principal | 6 | 27.39 |
| Judge of Workers' Compensation Court of Appeals | 5 | 44.11 |
| Commissioner -- Public Utilities | 5 | 41.13 |
| Housing Finance Agency Executive | 5 | 37.88 |
| Assistant Commissioner of Economic Security | 5 | 39.83 |
| Veterans Home Administrator | 4 | 35.22 |
| Deputy Commissioner of Commerce | 4 | 42.39 |
| Assistant Commissioner of Corrections | 4 | 44.63 |
| Assistant Commissioner of Children, Families and Learning | g | 40.71 |
| Senior Executive Officer | 4 | 35.81 |
| Assistant Director of Minnesota State Lottery | 4 | 41.95 |
| Assistant Commissioner of Revenue | 4 | 42.06 |
| Total for Career Family | 370 | \$38.04 |

## Facilities Operation and Maintenance Careers

This career family includes work concerned with building and grounds services not elsewhere classified. Maintains grounds of public property performing any combination of the following tasks: cuts lawn using power mower; trims and edges walks, flower beds, and walls using weed cutters and edging tools; prunes shrubs and trees; may perform grounds maintenance using tractor equipped with attachments such as mowers, fertilizer spreaders, and snow removal equipment. Cleans buildings, furniture, and equipment: includes sweeping, mopping, polishing floors and walls, and disposing of trash.

|  | Number of <br> Job Classifications for $75 \%$ of Employees | Average <br> General Maintenance Worker |
| :--- | :---: | :---: |
| Employees | 1,126 | Salary |
| Total for Career Family | 2,170 | $\$ 12.39$ |
|  |  | $\$ 16.96$ |

## Food and Personal Service Careers

This career family includes work concerned with washing, drying, and ironing fabrics and clothing; preparing, cooking, and serving meals; and personal grooming. Sorts clothing by color and fabric; washes and dries it in automatic machines; sorts, irons, and folds dried clothing. Prepares, seasons, and cooks soups, meats, vegetables, desserts and other food stuffs for consumption; reads menu to estimate requirements and orders food from supplier or procures food from storage. Serves food in dining area; washes and dries dishes and cooking utensils; cleans dining and cooking areas and disposes of trash. Cuts, styles, shapes, and washes hair.

|  | Number of <br> Job Classifications for $75 \%$ of Employees | Average <br> Food Service Worker |
| :--- | :---: | ---: |
| Employees |  |  |$\quad$| Salary |
| :---: | :---: | :---: |

[^1]
## Human Resources Careers

This career family includes work that applies policies and procedures relating to the efficient and effective administration of the organization's human resources: employee recruitment, selection, training, development, retention, promotion, compensation, and labor relations. Manages compensation program to determine and convert relative job worth into monetary values to be administered according to payscale guidelines. Plans and coordinates personnel and staff training programs through group and individual instruction, manuals, and other methods. Manages the labor relations program to negotiate and administer collective bargaining agreements and resolve employer-employee disputes. Administers staffing functions; collects and analyzes occupational information to facilitate employee recruitment, rewards, and retention.

|  | Number of <br> Job Classifications for 75\% of Employees | Average <br> Examination Monitor 2 |
| :--- | :---: | ---: |
| Employees | Salary |  |
| Personnel Aide Senior | 207 | 16.90 |
| Personnel Aide | 66 | 150 |
| Personnel Representative | 62 | 17 |
| Personnel Officer Senior | 45 | 24.04 |
| Personnel Officer | 37 | 20.28 |
| Employee Development Specialist 2 | 35 | 18.25 |
| Examination Monitor 1 | 28 | 19.03 |
| Total for Career Family | 688 | 8.50 |
|  |  | $\$ 21.88$ |

## Human Services and Development Careers

This career family includes work concerned with assisting individuals and groups with problems such as social disabilities/disorders, family adjustment, and economic disadvantages. Plans, organizes, and conducts research in understanding social problems and for planning and carrying out social welfare programs. Counsels and aids individuals and families requiring assistance of social service agency; interviews clients with problems, such as personal and family adjustments, finances, employment, food, clothing, housing, and physical and mental impairments, to determine nature and degree of problem.

| Job Classifications for 75\% of Employees | Number of <br> Employees | Average <br> Salary |
| :--- | :---: | ---: |
| Human Services Technician | 1,800 | $\$ 12.84$ |
| Security Counselor | 255 | 15.29 |
| Income Maintenance Program Advisor | 203 | 19.53 |
| Human Services Support Specialist | 106 | 13.66 |
| Social Work Specialist | 91 | 19.85 |
| Minnesota Care Enrollment Representative | 89 | 14.40 |
| Mental Health Program Assistant | 84 | 15.88 |
| Mental Retardation Residential Program Lead | 79 | 16.77 |
| Income Maintenance Program Consultant | 69 | 23.94 |
| Total for Career Family |  |  |
|  | 3,704 | $\$ 20.90$ |

## Industrial Safety and Regulation Careers

This career family includes work concerned with the prevention and investigation of occupationally-related injuries and health problems. Inspects places of employment to detect unsafe or unhealthy working conditions and for conformance with governmental standards according to procedure or in response to complaint or accident. Plans, implements, coordinates, and assesses accident, fire prevention, and occupational safety and health programs. Disseminates information regarding toxic substances, hazards, and other safety topics.

|  | Number of <br> Employees | Average <br> Salary |
| :--- | ---: | ---: |
| Sab Classifications for 75\% of Employees Investigator Senior | 27 | $\$ 20.04$ |
| Safety and Health Officer 2 | 26 | 21.70 |
| Dispute Prevention and Resolution Specialist Senior | 16 | 25.18 |
| Building Code Representative | 12 | 26.37 |
| Safety and Health Officer 1 | 12 | 18.53 |
| Industrial Hygienist 3 | 12 | 24.63 |
| Workers' Compensation Claims Mgmt. Spec. Intermediate | 12 | 19.50 |
| Boiler Inspector 2 | 11 | 22.39 |
| Electrical Area Representative | 11 | 24.62 |
| Labor Investigator Senior | 10 | 18.17 |
| Compliance Services Officer Senior | 10 | 22.51 |
| Workers' Compensation Claims Mgmt. Spec. Senior | 9 | 21.77 |
| Industrial Hygienist 2 | 8 | 20.31 |
| Building Code Representative Senior | 8 | 28.12 |
| Industrial Hygienist 1 | 7 | 17.40 |
| Apprenticeship Training Field Representative Senior | 6 | 21.78 |
| Safety Investigator Principal | 6 | 24.13 |
| Total for Career Family | 269 |  |

## Information Technology Careers

This career family includes work concerned with the application of computers and computer languages and the utilization of the computer in the design and solution of business, scientific, and other technical problems. This career family excludes professional, technical, and office jobs that use computers to aid them in performing their work. More specifically, this career family includes jobs that analyze and evaluate the procedures and processes to design a sequence of steps for processing data by computer that evaluate data communications and network hardware and software, reception of data, or information sent electronically; that investigate, resolve, and explain computer-related programs to users of computer systems; and that provide technical support for computer systems, rather than to users of computer systems.

|  | Number of <br> Employees | Average <br> Job Classifications for 75\% of Employees |
| :--- | :---: | ---: |
| Salary |  |  |
| Information Technology Specialist 3 | 448 | $\$ 23.48$ |
| Information Technology Specialist 2 | 348 | 19.21 |
| Information Technology Specialist 4 | 198 | 27.89 |
| Information Technology Specialist 1 | 1,816 | 16.05 |
| Total for Career Family |  | $\$ 29.48$ |

## Insurance and Benefits Careers

This career family includes work concerned with the administration of benefits programs designed to insure employees against loss of income due to illness or injury; evaluates services, coverage, and options available through insurance and investment companies; and notifies employees and labor representatives of benefits plan changes to ensure compliance with contractual and legal requirements.

|  | Number of | Average <br> Job Classifications for $75 \%$ of Employees | Employees |
| :--- | :---: | ---: | ---: |
| Retirement Services Specialist | 22 | Salary |  |
| Retirement Services Specialist Intermediate | 16 | $\$ 16.42$ |  |
| Retirement Services Specialist Senior | 12 | 18.20 |  |
| Retirement Services Director | 6 | 20.34 |  |
| Retirement Services Program Coordinator | 5 | 26.50 |  |
| Total for Career Family | 80 | 22.41 |  |

## Laboratory Sciences Careers

This career family includes work concerned with the application of the theoretical and practical aspects of physical and life sciences; analyzes the normal and abnormal chemical processes of living organisms; studies the growth and general characteristics of micro-organisms; and researches the composition, structure, and properties of physical matter.

| Job Classifications for 75\% of Employees | Number of <br> Employees | Average <br> Agricultural Technician |
| :--- | :---: | ---: |
| Ralary |  |  |

## Law Careers

This career family includes work concerned with the practice of one or more phases of law including representing the government and the preparation of legal documents, protecting the public, maintaining law and order, detecting and preventing crime, directing and controlling motor traffic, and investigating and apprehending suspects in criminal cases. Conducts criminal and civil lawsuits, draws up legal documents, advises clients as to legal rights, and practices other phases of law; gathers evidence in civil, criminal, and other cases to formulate defense or initiate legal action.

|  | Number of <br> Employees | Average <br> Sob Classifications for 75\% of Employees |
| :--- | :---: | ---: |
| Staff Attorney 2 2 (Attorney General's Office) | 72 | $\$ 2.18$ |
| Staff Attorney 1 (Attorney General's Office) | 61 | 20.69 |
| Staff Attorney 3 (Attorney General's Office) | 40 | 34.93 |
| Compensation Judge | 36 | 39 |
| Legal Assistant 5 | 31 | 17.30 |
| Legal Assistant 3 (Attorney General's Office) | 21 | 12.79 |
| Legal Assistant 6 | 21 | 20.91 |
| Attorney 2 | 20 | 20.34 |
| Legal Assistant 3 | 20 | 14.56 |
| Legal Assistant 7 Insurance Judge | 19 | 23.80 |
| Reemployment Insin | 18 | 26.86 |
| Total for Career Family | 467 | $\$ 25.57$ |

## Library and Information Resource Careers

This career family includes work concerned with collecting, maintaining, and distributing print and non-print information materials such as books, serial publications, documents stored on a variety of media, and audiovisual; explains and assists clients in their search for information and use of reference sources; recommends acquisition of additional information resources; and completes special research projects on a variety of topics providing bibliographic documentation.

| Job Classifications for 75\% of Employees | Number of <br> Employees | 115 |
| :--- | :---: | :---: | | Average |
| :---: |
| Salary |

## Loans and Grants Careers ${ }^{4}$

This career family includes work concerned with the administration of a variety of grants and loans to finance government-sponsored programs such as housing, local government initiatives, and direct services to the public; directs and coordinates the evaluation and monitoring of grant-funded programs; and analyzes information on loan documents to ensure that the loan complies with appropriate guidelines such as financial condition, credit, or property valuation.

| Job Classifications for 75\% of Employees | Number of Employees | Average Salary |
| :---: | :---: | :---: |
| Grants Specialist Senior | 36 | \$19.96 |
| Housing Development Officer Senior | 34 | 22.65 |
| Grants Specialist Coordinator | 21 | 23.03 |
| Housing Program Technician | 21 | 15.01 |
| Housing Development Officer Intermediate | 20 | 19.72 |
| Housing Program/Policy Specialist | 15 | 25.55 |
| Loan Officer Senior | 12 | 25.04 |
| Grants Specialist | 9 | 14.81 |
| Total for Career Family | 213 | \$21.20 |

## Management Careers (All Managerial Job Classifications Except Executive Leadership)

This career family includes work concerned with determining, securing, and allocating human, financial, and other resources needed to accomplish public administration objectives. Positions in this career family also are accountable for determining overall objectives, priorities, and policies within a public program area. Higher level positions in this career family handle significant and involved organizational relationships with governmental leadership within the executive branch of state government, as well as with the legislative and judicial branches. Incumbents of these positions have the authority to continuously exercise extensive discretionary powers.

| Job Classifications for 60\% of Employees ${ }^{5}$ | Number of Employees | Average Salary |
| :---: | :---: | :---: |
| Engineer Senior Administrative | 63 | \$38.12 |
| Administrative Management Director 2 | 30 | 31.85 |
| Pollution Control Program Administrator | 22 | 32.91 |
| Engineer Principal Administrative - Transportation | 17 | 41.48 |
| Welfare Strategic Policy Analyst Classified | 16 | 26.12 |
| Health Care Program Manager | 15 | 33.48 |
| Administrative Management Director 1 | 12 | 28.76 |
| Executive Budget Officer | 10 | 26.32 |
| Information Director | 10 | 31.01 |
| Residential Program Services Manager | 10 | 31.04 |
| Residential Program Services Manager Senior | 10 | 33.25 |
| Health Program Manager | 9 | 31.52 |
| Health Assistant Division Director | 9 | 35.37 |
| Accounting Manager | 8 | 31.12 |
| Engineer Administrative - Management | 8 | 34.85 |
| Administrative Officer | 8 | 27.19 |
| Personnel Services Manager | 8 | 33.88 |
| Director of Economic and Community Support Strategic Div. | v. 8 | 35.50 |

[^2]| Job Classifications for 60\% of Employees | Number of Employees | Average Salary |
| :---: | :---: | :---: |
| Business Manager 2 | 7 | 30.20 |
| Rehabilitation Program Manager | 7 | 29.79 |
| Legislative Audit Manager | 7 | 35.11 |
| Transportation Planning Director | 7 | 38.21 |
| Natural Resources Fisheries Regional Manager | 7 | 28.22 |
| Corrections Facility Operations Director | 7 | 35.89 |
| Corrections Alternative Program Manager | 7 | 31.76 |
| Director of Nursing | 6 | 34.72 |
| Personnel Director 3 | 6 | 36.20 |
| Natural Resources Planning Manager | 6 | 34.09 |
| Financial Management Director | 6 | 36.03 |
| Residential Program Manager | 6 | 29.76 |
| Occupational Safety and Health Team Director | 6 | 30.65 |
| Natural Resources Parks Regional Manager | 6 | 32.29 |
| State Program Administrative Manager | 6 | 29.65 |
| Pollution Control Division Director | 5 | 39.25 |
| Research, Planning, and Evaluation Director | 5 | 30.84 |
| Natural Resources Forestry Regional Manager | 5 | 30.30 |
| Economic Development Manager | 5 | 33.01 |
| Assistant Division Director - Transportation | 5 | 43.80 |
| Health Care Program Manager Senior | 5 | 39.52 |
| Natural Resources Wildlife Regional Manager | 5 | 30.17 |
| Residential Program Services Director 1 | 5 | 36.11 |
| Commerce Registration/Analysis Manager | 5 | 29.23 |
| Corrections Facility Administrative Director | 5 | 33.68 |
| Revenue Tax System Director 2 | 5 | 37.28 |
| Environmental Health Manager | 5 | 33.25 |
| Director of Workers' Compensation Program | 5 | 32.49 |
| Labor Relations Agency Manager | 4 | 32.04 |
| Research Director | 4 | 32.08 |
| Executive Budget Officer Senior | 4 | 33.04 |
| Transportation Planning Manager | 4 | 34.72 |
| Finance Agency Coordinator | 4 | 36.47 |
| Assistant to Warden | 4 | 26.98 |
| Physical Plant Manager | 4 | 28.48 |
| Revenue Tax System Director 1 | 4 | 34.72 |
| Zoo Conservation Manager | 4 | 26.62 |
| Total for Career Family | 789 | \$34.05 |

## Manufacturing and Equipment Operation and Maintenance Careers

This career family includes work concerned with operating and maintaining motorized vehicles and manufacturing production equipment; inspects and repairs mechanical and hydraulic components of production machines by following diagrams and service manuals. Drives automobiles, vans, and trucks to transport employees, clients, and materials from one location to another. Repairs engines, etc.

|  | Number of <br> Job Classifications for 75\% of Employees | Average <br> Salary |
| :--- | ---: | ---: |
| Heavy Equipment Mechanic | Smployees | Sale |
| Delivery Van Driver | 69 | 13.64 |
| Heavy Equipment Field Mechanic | 37 | 19.43 |
| Automotive Mechanic | 18 | 17.56 |
| Corrections Manufacturing Specialist - Wood | 18 | 20.05 |
| Heavy Equipment Mechanic Supervisor | 16 | 23.35 |
| Materials Transfer Driver | 13 | 14.78 |
| Automobile Driver | 13 | 10.88 |
| Heavy Equipment Operator | 13 | 18.34 |
| Corrections Manufacturing Specialist - Light Manufacturing | 13 | 19.75 |
| Total for Career Family | 457 | $\$ 19.16$ |

## Medical, Dental, and Nursing Careers

This career family includes work concerned with health treatment for humans and animals in the fields of medicine, dentistry, and related patient care areas. Diagnoses, prevents, and treats diseases and injuries and researches the cause, transmission, and control of diseases and other ailments. Examines, diagnoses, and treats ailments or abnormalities of gums, jaws, soft tissue, and teeth (including oral surgery). Compounds, dispenses, and preserves drugs and medicines prescribed by physicians and dentists. Administers nursing care to the ill or injured (licensing or registration is required). Applies the principles of nutrition to plan and supervise the preparation and serving of meals. This career family also extends to the diagnosis, prevention, and treatment of animal disorders.

|  | Number of <br> Employees | Average <br> Job Classifications for 75\% of Employees |
| :--- | :---: | ---: |
| Registered Nurse | 632 | Salary |
| Licensed Practical Nurse 2 | 401 | 17.80 |
| Licensed Practical Nurse 1 | 171 | 13.72 |
| Registered Nurse Senior | 150 | 25 |
| Nursing Evaluator 2 | 83 | 25.08 |
| Total for Career Family | 1,953 | 22.97 |
|  |  | $\$ 27.98$ |

## Natural Resource and Environmental Careers

This career family includes work concerned with the application of scientific principles to problems related to fish and wildlife management, forestry, the environment, and other related natural sciences. Manages and develops forest lands and resources for economic and recreational purposes. Plans and directs forestation and reforestation projects; maps forest areas; and estimates standing timber and future growth. Enforces regulations and policies in state parks; registers vehicles and visitors, collects fees, and issues parking and use permits, and provides information pertaining to park use, safety requirements, and points of interest. Conducts studies on hazardous waste management projects and provides information on treatment and containment of hazardous waste; participates in developing hazardous waste rules and regulations. Inspects sites where discharges enter state waters and investigates complaints concerning water pollution problems. Studies interrelationships, life histories, habits, life processes, and distribution of animals; may specialize in study of mammals, birds, fish, etc.

| Job Classifications for 75\% of Employees Nun En | Number of Employees | Average Salary |
| :---: | :---: | :---: |
| Pollution Control Specialist Senior | 177 | \$20.34 |
| Parks Worker | 169 | 12.85 |
| Natural Resources Specialist 2 (Conservation Officer) | 144 | 21.90 |
| Natural Resources Forestry Specialist Senior | 102 | 21.01 |
| Hydrologist 2 | 84 | 21.77 |
| Natural Resources Technician (Forestry) | 78 | 17.53 |
| Hydrologist 3 | 76 | 25.92 |
| Natural Resources Technician (Fisheries) | 69 | 15.84 |
| Sentencing To Service Crew Leader | 63 | 15.85 |
| Natural Resources Specialist (Fisheries Management) | 62 | 16.61 |
| Interpretive Naturalist 1 | 59 | 14.66 |
| Pollution Control Specialist Intermediate | 55 | 17.44 |
| Natural Resources Specialist Intermediate (Fisheries Mgmt.) | t.) 49 | 19.00 |
| Pollution Control Specialist Principal | 47 | 27.71 |
| Natural Resources Supervisor 2 - Parks | 40 | 21.65 |
| Natural Resources Specialist Senior (Wildlife Management) | t) 38 | 21.76 |
| Natural Resources Technician (Wildlife) | 37 | 14.73 |
| Natural Resources Specialist Intermediate (Wildlife Mgmt.) | 35 | 19.19 |
| Pollution Control Specialist | 33 | 14.50 |
| Hydrologist 1 | 33 | 16.63 |
| Pollution Control Project Leader | 33 | 23.45 |
| Natural Resources Fisheries Census Clerk | 33 | 11.35 |
| Natural Resources Forestry Area Supervisor | 31 | 24.33 |


| Job Classifications for 75\% of Employees | Number of <br> Employees | Average <br> Salary |
| :--- | :---: | ---: |
| Natural Resources Fisheries Area Supervisor | 24 <br> Natural Resources Parks Specialist Intermediate | 24 |
| Natural Resources Specialist Sr. (Wildlife Research Biologist) | 23 | 17.07 |
| Natural Resources Forestry Regional Specialist | 22 | 19.89 |
| Natural Resources Supervisor 3 - Parks | 22 | 22.55 |
| Natural Resources Program Coordinator | 20 | 24.20 |
| Natural Resources Specialist/Conservation Office Unit Leader | 20 | 23.96 |
|  |  | 23.97 |
| Total for Career Family | 2,273 | $\$ 21.34$ |

## Office Administration Careers

This career family includes work concerned with general office duties: making, classifying, and filing records. Includes activities such as transmitting and receiving data by machines equipped with a typewriter-like keyboard, and operating machines to duplicate records, correspondence, and reports. Schedules appointments, gives information to callers, takes dictation, and otherwise relieves officials of clerical work and administrative detail; reads and routes incoming mail. Composes and types correspondence. Greets visitors, ascertains nature of business, and conducts visitors to appropriate person. Classifies, sorts, and files correspondence, records, and other data. Issues licenses or permits to qualified applicants; questions applicant to obtain information such as name, address, and records data on prescribed forms; evaluates information obtained to determine applicant qualification for licensure. Receives, stores, and issues equipment, material, supplies, merchandise, food-stuffs or tools, and compiles stock records in stockroom, warehouse, or storage yard; counts, sorts, or weighs incoming articles to verify receipt of items on requisition or invoices.

|  | Number of |  | Average |
| :--- | ---: | ---: | ---: |
| Job Classifications for $75 \%$ of Employees |  | Employees | Salary |
| Office and Administrative Specialist |  | $\$, 603$ | $\$ 12.86$ |
| Office and Administrative Specialist Intermediate | 1,509 | 14.23 |  |
| Office Specialist | 941 | 11.12 |  |
| Office and Administrative Specialist Senior | 886 | 15.65 |  |
| Customer Services Specialist | 531 | 12.53 |  |
| Total for Career Family | 7,060 | $\$ 15.02$ |  |

## Planning, Research, and Analysis Careers

This career family includes work concerned with reviewing, examining, and evaluating organizational structures, administrative policies, and management systems. Prepares summary reports and recommends changes in organizations, methods, policies, procedures, or practices concerning such management systems as budget forecasting, records management, and information management. Conducts studies and advises program administrators on feasibility, cost-effectiveness, and regulatory conformance of proposals for special projects or ongoing programs. Consults with administrators to discuss overall intent of projects and determines broad guidelines for studies, using knowledge of subject area, research techniques, and regulatory limitations. Reviews and evaluates materials provided with proposals. Organizes data from all sources using statistical methods to ensure validity of materials. Evaluates information to determine feasibility of proposals or to identify factors requiring amendment. Develops alternate plans for programs or projects, incorporating recommendations for review of program administrators. Maintains collection of socioeconomic, environmental, regulatory, etc. data related to agency functions for use in planning and administrative activities.

| Job Classifications for 75\% of Employees | Number of Emplovees | Average Salary |
| :---: | :---: | :---: |
| Planner Principal State | 125 | \$23.55 |
| Management Analyst 3 | 117 | 20.74 |
| Project Consultant | 94 | 19.52 |
| Management Analyst 1 | 83 | 16.17 |
| Management Analyst 2 | 81 | 18.48 |
| Research Analysis Specialist | 74 | 20.11 |
| Management Analyst 4 | 68 | 24.89 |
| Planner Senior State | 64 | 19.94 |
| Research Analysis Specialist Senior | 52 | 23.79 |
| Project Consultant Senior | 48 | 23.16 |
| Project Analyst | 47 | 15.66 |
| Planning Director State | 45 | 28.18 |
| Research Analyst | 43 | 15.06 |
| Project Team Leader | 40 | 22.34 |
| Grants Specialist Senior | 38 | 19.72 |
| Research Analyst Intermediate | 37 | 17.27 |
| Planner Intermediate | 32 | 17.61 |
| Total for Career Family | 1,440 | \$22.38 |

## Printing and Graphic Arts Careers

This career family includes work concerned with the printing, photographing, and publishing of materials for the public; photographs people, events, materials, and products with still or video cameras; assembles hand or machine set type, plates, and spacing material to make up pages and forms, reproducing type, illustrations, pages, and forms by photo-engraving, lithographic process, electrotyping, bookbinding, and related graphic arts techniques.

|  | Number of <br> Job Classifications for $75 \%$ of Employees | Average <br> Graphic Arts Specialist |
| :--- | ---: | ---: |
| Employees | Salary |  |
| Offset Press Operator | 12 | $\$ 17.71$ |
| Offset Press Operator Senior | 12 | 15.65 |
| Printing Specification and Estimating Coordinator | 6 | 17.77 |
| Print Comm Press Operator Senior | 6 | 20.57 |
| Reprographic Specialist | 5 | 15.93 |
| Photographer | 4 | 14.04 |
| Total for Career Family | 121 | 14.67 |
|  |  | $\$ 17.51$ |

## Protective Service Careers

This career family includes work concerned with patrolling assigned area to control traffic, prevent crime or disturbance of peace, and to warn or arrest persons violating laws. Guards government property against theft, fire, vandalism and illegal entry. Controls and extinguishes fires, protects life and property and maintains equipment; responds to fire alarms and other emergency calls. Investigates and gathers facts to determine cause of fires and explosions and enforces fire laws.

| Job Classifications for 75\% of Employees | Number of <br> Employees | Average <br> Salary |
| :--- | :---: | ---: |
| State Patrol Corporal | 220 | $\$ 24.29$ |
| State Patrol Trooper | 182 | 19.78 |
| Security Guard | 74 | 12.60 |
| State Patrol Trooper 1 | 68 | 23.65 |
| Special Agent | 65 | 26.02 |
| Driver and Vehicle Services Examining Specialist | 47 | 14.03 |
| Deputy State Fire Marshal | 41 | 20.96 |
| State Patrol Lieutenant | 39 | 27.54 |
| Total for Career Family | 976 | $\$ 20.36$ |

## Psychology and Counseling Careers

This career family includes work concerned with assisting individuals and groups with problems such as physical, emotional, behavioral, social disabilities/disorders, and disadvantages. Diagnoses or evaluates mental and emotional disorders of individuals, and administers programs of treatment; interviews patients in clinics, hospitals, prisons and other institutions, and studies medical and social case histories. Counsels individuals and provides group educational and vocational guidance services; collects, organizes and analyzes information about individuals through records, tests, interviews, and professional sources to appraise their interests, aptitudes, abilities, and personality characteristics.

| Job Classifications for 75\% of Employees | Number of Employees | Average Salary |
| :---: | :---: | :---: |
| Psychologist 2 | 63 | \$24.24 |
| Behavior Analyst 2 | 33 | 19.25 |
| Behavior Analyst 1 | 23 | 17.16 |
| Psychologist 3 | 21 | 27.75 |
| Total for Career Family | 190 | \$22.96 |

## Public Health Careers

This career family includes work concerned with ascertaining public health needs, the availability of health services, environmental health programs, injuries, and health problems. Plans, organizes, and directs health programs for group and community needs; conducts community surveys and collaborates with other health specialists and civic groups to ascertain health needs, develop desirable health goals, and determine the availability of professional health services; and promotes health discussions in schools, industry, and community agencies. Plans, develops, and executes environmental health program, determines and sets health and sanitation standards, and enforces regulations concerned with food processing and serving, collection and disposal of solid wastes, sewage treatment, plumbing, etc.

| Job Classifications for 75\% of Employees | Number of <br> Employees | Average <br> Salary |
| :--- | :---: | ---: |
| Health Program Representative | 135 | $\$ 15.19$ |
| Health Program Representative Intermediate | 47 | 17.93 |
| Health Program Representative Senior | 38 | 20.12 |
| Public Health Sanitarian 2 | 24 | 18.80 |
| Total for Career Family | 329 | $\$ 22.24$ |

## Public Relations and Marketing Careers

This career family includes work concerned with the collection and distribution of information/materials to the public; develops favorable persuasive material and distributes it through personal contact or various communications media in order to promote goodwill, develop credibility, or create a favorable public image.

| Job Classifications for 75\% of Employees | Number of Employees | Average Salary |
| :---: | :---: | :---: |
| Information Officer 2 | 88 | \$17.76 |
| Information Officer 3 | 65 | 20.74 |
| Information Officer 1 | 34 | 15.58 |
| Health Educator 3 | 19 | 19.92 |
| Interpretive Guide | 15 | 13.14 |
| Information Program Supervisor | 15 | 23.27 |
| Health Educator 2 | 13 | 18.31 |
| Agricultural Marketing Specialist Senior | 9 | 21.53 |
| Total for Career Family | 346 | \$20.37 |

## Purchasing and Administrative Service Careers

This career family includes work concerned with negotiating and contracting for the purchase of equipment, products, and supplies. Coordinates activities involved with procuring goods and services, such as raw materials, equipment, tools, parts, supplies, etc. Examines performance requirements, delivery schedules, and estimates of costs of material equipment and production to ensure completeness and accuracy. Prepares bids, process specifications, test and progress reports and other exhibits that may be required.

| Job Classifications for 75\% of Employees | Number of <br> Employees | Average <br> Office Services Supervisor 1 |
| :--- | :---: | ---: |
| Salary |  |  |

## Rehabilitation Therapies Careers

This career family includes work concerned with health treatment for related care areas such as therapy and rehabilitation. Applies the principles of nutrition to plan and supervise the preparation and serving of meals. Rehabilitates persons with physical or mental disabilities or disorders to restore functions, prevent loss of physical capacities, and maintain optimum performance. Assists patients, working under the direction of nursing, medical, and therapeutic staff in psychiatric, chemical dependency, developmental disabilities, or similar settings, in social, medical, and therapeutic treatment and care.

| Job Classifications for 75\% of Employees | Number of Employees | Average Salary |
| :---: | :---: | :---: |
| Recreation Therapist Senior | 67 | \$18.64 |
| Recreation Program Assistant | 22 | 14.20 |
| Recreation Therapist | 21 | 16.18 |
| Skills Development Specialist | 17 | 18.90 |
| Rehabilitation Therapist Supervisor | 11 | 23.80 |
| Occupational Therapist Senior | 7 | 21.84 |
| Physical Therapy Aide | 7 | 13.24 |
| Rehabilitation Therapies Director | 6 | 27.30 |
| Total for Career Family | 210 | \$21.48 |

## Revenue and Gaming Regulation Careers

This career family includes work concerned with generating revenue to finance state operations through taxation, fee collection, and promotion of lotteries and charitable gambling. Conducts audits and examination of taxpayer returns to verify or amend tax liabilities: analyzes accounting records to determine the appropriateness of accounting methods employed and compliance with statutory provisions. Investigates and collects delinquent taxes and secures delinquent tax returns from individuals and business firms according to prescribed laws. Plans and coordinates promotional campaigns for new lottery games; monitors charitable gambling clients and lottery retailers to ensure legal, efficient, and effective operations.

| Job Classifications for 75\% of Emplovees | Number of Employees | Average Salary |
| :---: | :---: | :---: |
| Revenue Tax Specialist Senior | 137 | \$23.22 |
| Revenue Tax Specialist Intermediate | 85 | 19.10 |
| Revenue Examiner 1 | 55 | 15.24 |
| Revenue Collections Officer 3 | 53 | 19.00 |
| Lottery Sales Representative | 42 | 18.93 |
| Revenue Tax Specialist | 40 | 16.12 |
| Revenue Tax Specialist Principal | 39 | 27.44 |
| Revenue Collections Officer 4 | 35 | 20.15 |
| Revenue Collections Officer 2 | 32 | 16.71 |
| Total for Career Family | 674 | \$22.69 |

## Transportation Operations and Regulation Careers

This career family includes work concerned with all modes of transportation (land, water, and air). Operates a variety of vehicles and heavy equipment in the removal of ice and snow from road surfaces and in laying concrete and other hard-surface paving materials in highway and related maintenance and construction.

|  | Number of <br> Job Classifications for 75\% of Employees | Average <br> Transportation Generalist |
| :--- | :---: | ---: |
| Highway Maintenance Worker | 735 | Salary |
| Bridge Worker | 507 | $\$ 16.10$ |
| Transportation Specialist | 91 | 15.98 |
| Total for Career Family | 89 | 18.03 |
|  |  | 18.62 |
|  | 1,925 | $\$ 21.55$ |

## Undesignated/All Other Careers

This career family includes work not elsewhere classified such as Supported Employment, Student Workers, etc. Other jobs in this career family perform a wide variety of services to support state programs. There are 12,843 employees in this career family. ${ }^{6}$

[^3]
[^0]:    1 Descriptions of DOER's Career Families come from the agency's web page: http://www.doer.state.mn.us/stf-bltn/famlydef.htm; accessed December 8, 1999.

    2 Data are from October 6, 1999.

[^1]:    3 Because the Executive Leadership career family is very broad and includes many class titleswe only list class titles with four or more employees. This list represents 42 percent of the employeen this career family.

[^2]:    4 Data for this career family are from December 1999.
    5 Because the Management career family is very broad and includes many class titles, we only di class titles with four or more employees. This list represents 60 percent of the employees in this careefamily.

[^3]:    6 Data on average salaries for this career family are not comparable and therefore not included in thi appendix.

